

# **MEMORANDUM OF UNDERSTANDING**

2017-18

#### **BETWEEN**

### THE STATE TRADING CORPORATION OF INDIA LIMITED

**AND** 

MINISTRY OF COMMERCE & INDUSTRY
DEPTT. OF COMMERCE
GOVERNMENT OF INDIA
NEW DELHI

### Annexure - I

## **Brief about the CPSE**

1,	Name of the CPSE	The State Trading Corporation of India Ltd.(STC)
2.	Status: As per DPE guidelines	Mini-ratna Category–I, No classification as Sick/Incipient Sick/Weak by the Administrative Ministry
3.	Reason of Sickness, if applicable	N.A.
4.	Whether registered with BIFR, IF yes, details	No
5.	Schedule of the CPSE	A
6.	Purpose for which CPSE has been setup and the main business now	STC was set up in 1956 primarily with a view to undertake trade with East European Countries, undertake import and/or internal distribution of commodities in short supply in the country and to supplement the efforts of private trade and industry in developing exports from the country.  The main lines of business currently being pursued by STC include the following:
		<ul> <li>Export of steel plates/coils and steel rails to Iran.</li> </ul>
		Export of agrochemicals to Iran.
		Export of red sanders on behalf of DRI.
		Export of rice (including WFP).
		Import of urea as one of the canalizing agency of the Govt. of India.
		Import of bullion as one of the nominated agency of the Govt. of India
		> Import of edible oils for private parties.
		Import of instruments/equipments on behalf of state govt. /departments.
		<ul> <li>Domestic supply of coal to Bharat Oman Refinery Ltd. (BORL)</li> </ul>
		<ul> <li>Supply of fertilizers to tobacco growers in the state of Andhra Pradesh and Karnataka under arrangement with Tobacco Board.</li> </ul>
		<ul> <li>Supply of pulses to Tamil Nadu State Civil Supplies Corporation Ltd. (TNSCSC) for distribution under PDS.</li> </ul>
		Conducting cardamom auctions under licence from Spices Board thereby safeguarding interests of farmers.
		Monitoring counter trade/off-set commitments against bulk purchase made by GOI.

7.	companies along	lame of subsidiary with amount invested profit during last five					
	Year	Name of subsidiary	Amount invested (Rs.)	Share in its profit (Rs.)			
	2011-12	STCL Ltd.	₹2.82 crore *	NIL			
	2012-13	-do-	₹1	NIL			
	2013-14	-do-	₹1	NIL			
	2014-15	-do-	₹1	NIL			
	2015-16	-do-	₹1	NIL			
8.	companies along	me of Joint Venture with amount invested profit during last five	Number of Joint Venture: <b>One</b> Name of the Joint Venture: <b>NSSSADCL</b>				
	Year	Name of Joint Venture	Amount invested (Rs.)	Share in its profit (Rs.)			
	2011-12	NSS Satpura Agro Development Co. Ltd (NSSSADCL)	10 Lakh #	NIL			
	2012-13	-do-	-do-	NIL			
	2013-14	-do-	₹1	NIL			
	2014-15	-do-	₹1	NIL			
	2015-16	-do-	₹1	NIL			
9,	Details of revival p	olan approved earlier	N.A.				

- 1. Full provision for diminution in the value of investment has since been made and as such book value of investment in STCL is ₹1.
  - 2. In view of extra ordinary losses suffered by STCL leading to erosion of its net worth and remote possibility of its turnaround, the Union Cabinet had, in Aug'13 decided to wind up STCL. The winding-up petition filed by STCL continues to be pending in Karnataka High Court due to objections filed by Banks.
- # Full provision for diminution in the value of investment has since been made and as such book value of investment in NSSSADCL is ₹1.

### PERFORMANCE ASSESSMENT MATRIX: 2017-18

## Mandatory Parameters (PART - A)

SI. No.	Evaluation Criteria	Unit	Marks	Estimates	Best in		MOU Targets : 2017-18				
				2016-17	5 years	Excellent	Very Good	Good	Fair	Poor	
1	<u>Turnover</u>										
	Revenue from Operations	₹ Crores	10	7580 (Revised)	30773	11600	11000	9900	8800	7700	
2	Operating Profit/Loss										
	Reduction in Operating Loss over previous year	%	20	-1.7% (Rs 269 cr)	63%	100	40	30	20	10	
3	Return on Investment	1									
	Reduction in Total Expenses to Total Income over the previous year	%	20	TE/TI 102.96	•	3.0	2.5	2.0	1.5	1.0	

## Other Parameters (PART - B)

4	Exports as a percentage of Revenue from Operations (Net)	%	10	13.4	13.1	25	23	21	18	16
5	Completion of milestone of clients order/agreement without time overrun	%	10	¥	5.80	100	90	85	80	75
6	Trade Receivables (Net) as number of days of Revenue from Operations (Gross)	No. of Days	10	110	58	72	82	93	103	108
7	Reduction in claims against the Company not acknowledged as debt (Overall reduction)	%	10	8	Æ	5.0	4.5	4.0	3,5	3,0

#### Other Parameters (PART - B) Contd.

SI.		Evaluation Criteria	Unit Mark		Estimates	Best in	MOU Targets : 2017-18					
No.		Evaluation officeria	Onne	Marko	2016-17	5 years	Excellent	Very Good	Good	Fair	Poor	
8		HRM Parameters										
	i)	On-line submission of ACR/APAR in respect of all executives (E0 and above) along with compliance of prescribed timelines w.r.t. writing of ACR/APAR	of Executives	2	-		100	95	90	85	80	
	ii)	Online Quarterly vigilance clearance updation of Senior Executives (AGM and above)		2	5	-	100	95	90	85	80	
	iii)	Preparation of succession plan and its approval by Board of Directors		2	2	24	31.12.17	15.01.18	31.01.18	15.02.18	28.02.18	
	iv)	Holding of DPC without delay for executives (E0 and above level)	%	2	5.	() <del>55</del> -	100	95	90	85	80	
	v)	Talent management and career progression by imparting at least one week training in Centre of Excellence e.g. IITs, IIMs, NITs, ICAI, etc. in India	Executives	2	*	Xes	5.0	4.5	4.0	3.5	3.0	

<u>Total</u>

100

#### Note:

- 1 CPSE will update land holding details on Government Land Information System (GLIS).
- 2 The targets recommended by the IMC are based on estimates submitted by the CPSE for the year 2016-17. In case of better performance of the CPSE as per final results as compared to estimates, the difference shall be added to the targets for the year 2017-18.
- 3 Targets decided in MOU are unconditional and no offset will be allowed. Further, evaluation would be subject to compliance of additional eligibility criteria as contained in para 14.2 of MOU guidelines 2017-18.

For The State Trading Corporation of India Ltd.

(Rajiv Chopra) Chairman & Managing Director (Additional Charge) For the Department of Commerce, Ministry of Commerce & Industry, Government of India

> (Ms. Rita Teaotia) Secretary

Date: 05.07.2017 New Delhi

#### TREND ANALYSIS (Part - A)

(Rs. Crore)

									Current Ye	ar: 2016-17
	Finnacial Performance  Criteria	Unit	Target v/s Actuals	Actuals 2011-12	Actuals 2012-13	Actuals 2013-14	Actuals 2014-15	Actuals 2015-16	Actual upto 30.09.2016	EstImates
1,	Revenue from Operations - Gross		Actual	30773.10	19041.62	15448.63	14494.01	10601.05	2815.97	10250.00
	Revenue from Operations - Net	₹ Crore	Actual	30773,10	19041.62	15448.63	14494.01	10601.05	2815.97	10250.00
			MOU							
2.	a. Profit Before Tax			17.80	14.42	-492.38	31.40	22.70	19.88	13.00
	b. Other Income			309.99	258.90	208.91	241.53	254.70	128.99	258.00
	c. Extraordinary & Exceptional items			45.93	155.68	565.63	3,31	-23.78	-28.78	-28.80
	d. Prior Period Items	₹ Crore		-3.17	0.58	0.14	1.11	13.71	0.23	0.20
	e. Operating Profit/Loss (a-b+-C-D)		Actual	-243.09	-89.38	-135.80	-207.93	-269.49	-138.12	-274.00
	·		MOU							
3.	a. PAT			16.47	17.95	-492.20	26.19	17.86	19.06	9.00
	b. Net Worth at year end	₹ Crore		681.98	589.93	97.73	141.41	172.17	197.30	170.81
	c. Average Net Worth			680.72	635.96	343.83	119.57	156,17	184.74	171.49
	d. PAT/Net Worth	%	Actual	2.42	2.82	-143.15	21.90	11.44	10.32	5.25
			MOU							
	e, Paid-up Share Capital	₹ Crore		60.00	60.00	60.00	60.00	60.00	60.00	60.00
	f. GOI Share			54.61	54.61	54.00	54.00	54.00	54.00	54.00
	g. Reserves and Surplus *		-	621.98	529.93	37.73	978.92	996.79	1015.85	995,43
4.	Total Expenses	₹ Crore		31016.19	19226.96	15584.43	14701.94	10870.54	2954.09	10495.00
5.	Total Income	₹ Crore		31083.09	19300.52	15657.54	14735.54	10855.75	2944.96	10508.00
6.	Total Expenses/Total Income	%		99.78	99.62	99.53	99.77	100.14	100.31	99.88
7	Details of other Income									
	a. Interest			273.04	236.13	184.45	213.52	227.42	115.55	231.00
	b. Dividend	₹ Crore					-	-		7.
	c. Other Income			36.95	22,77	24.46	28.01	27.28	13,44	27.00
	d. Total			309.99	258.90	208.91	241.53	254.70	128.99	258.00
8.	a. Cash and Bank Balance and equivalent			226.34	248.14	58.13	6.51	9.60	4.24	5.00
	b. Investment in mutual funds									-
	c. Investment in shares other than subsidiary/JVs	₹ Crore		0,11	0.11	0.11	0.11	0.01	0.01	124
	d. Total (a+b+c)			226,45	248.25	58.24	6.62	9.61	4.25	5.00
	e. Csah credit/Over-draft loan/Short-term loan			2030.32	1505.39	1287.80	1127.86	1439.44	1681.06	1700.00
	f. Balance in current account					Incl	uded in 8 (a	) above		
9.	Dividend paid/declared for the year (excluding Dividend Tax) **	₹ Crore		12.00	12.00	-	-	*		8.61

<sup>\*:</sup> Reserves and Surplus includes revaluation reserves w.e.f. 2013-14 onwards

									Current Ye	ar: 2016-17
	Finnacial Performance  Criteria	Unit	Target v/s Actuals	Actuals 2011-12	Actuals 2012-13	Actuals 2013-14	Actuals 2014-15	Actuals 2015-16	Actual upto 30.09.2016	Estimates
1	Contribution of each product in sales (major)									
	a. Bullion			58.8	60.2	75.8	59.7	45.0	8.6	37.0
	b. Urea			4.6	27.4	9.7	20.2	37.2	73.6	41.5
	c. Steel plates/coils/rails	%		:-	Ne	=3	12.2	9.9	-	11,9
	d. Coal			32.5	0.6	1.4	2.1	2.1	0.9	1,4
	e. Edible Oils			1.6	2.1	0.5	1.5	1.7	1.8	0.5
	f. Wheat			Ŀ.	8.2	11.5	0.6	-	-	, É
2.	Exports as a percentage of revenue from Operations	%		1,1	8.4	11.6	13.1	10.6	3.0	13.4
izw	Development or Revenue from new products		Actual	70	Nil	5	1771	112	9	400
3.	or products with new features - Turnover from New Products/New Markets	₹ Crore	MOU	100			225	300		100
4.	R&D, Innovation, Tachnology up-gradation									
	a. Development of B2B Portal		Actual							N.A
			MOU							01.02.17
6.	Inventory of finished goods and work in progress	₹ Crore		<del></del>			NIL			
7.	Inventory of finished goods and work in progress to RO (Net)	%						1		
8.	Inventory of finished goods of more than one year	₹ Crore					N.A.			
9.	Inventory of finished goods of more than one year as a percentage of RO	%								
10.	Trade Receivables (Net)	₹ Crore		4901.01	3605.83	3015.32	3511.24	3707.94	3200.00	3100.00
11,	Trade Receivables (Net) as number of days of RO (Gross)	Days								
12.	Claims against the Company not acknowledged as debt									
	a. By CPSEs		Actual					0.67		
			MOU							50%
	b. By Govt./State Govt.	<b>=</b> C						2454.15		
	c. By Others	₹ Crore	Actual					521.68		
			MOU							8%
	d. Total			1081.63	1467.54	1392.30	3054.97	2976.50		1972.35
13.	Cost of raising funds as compared to similarly rated CPSEs/entities	₹ Crore								
14.	Return (Share of profit/loss) on Investment in JVs	₹ Crore					NIL			
15.	Any other result-oriented parameters taken for target setting	₹ Crore								